STANFORD PACS
JUNIOR SCHOLARS
FORUM

Supported by a generous contribution from the Rockefeller Foundation

June 8–10, 2017
Stanford University
In 2014, the Stanford Center on Philanthropy and Civil Society (Stanford PACS) hosted its inaugural Junior Scholars Forum, a two-day gathering that brought together newer researchers with senior scholars for intensive discussions, presentations, and socializing. Our intention was to expand Stanford PACS’s efforts in the fields of philanthropy and civil society beyond the center’s regular scope on the Stanford campus and to promote interdisciplinary cross-talk to a wider, international community. The inaugural junior scholars were selected from a competitive pool of applicants and came from political science, economics, sociology, anthropology, and other social science disciplines.

In 2015, Junior Scholars Forum expanded to a broader group, and in 2016, the forum continued to expand as it was hosted in Europe with our colleagues at the Hertie School of Governance in Berlin, Germany. The presenters and discussants came largely, though not exclusively, from European and UK universities, reflecting the international collaboration JSF set out to achieve. This year, in celebration of Stanford PACS’s tenth anniversary, the Rockefeller Foundation has provided a gift to fund the Junior Scholars Forum for the next five years.

Stanford PACS is excited to welcome another cohort of stellar junior scholars this year from Columbia University, The Graduate Center of the City University of New York, Indiana University, Princeton University, The University of British Columbia, University of California Santa Barbara, The University of Chicago, The University of Michigan, The University of Pennsylvania, and The University of Toronto.

Each year, the cohort of junior scholars is selected from a large pool of applicants, and this year was the largest one yet. We received over 100 paper submissions from which 11 were chosen.

During the forum, each paper is assigned two discussants, and all participants are expected to come with constructive comments. Junior Scholars Forum provides ample time for discussion and meals together so that we can build a thriving intellectual community beyond the forum.
Please refer to your JSF information sheet for transportation and other logistics.

If you have any questions contact:

Woubzena Jifar | 408-509-5992 | woubzena@stanford.edu
THURSDAY, JUNE 8, 2017

6:00 – 8:00 PM

WELCOME RECEPTION

La Bodeguita del Medio
463 California Avenue, Palo Alto, CA 94306

Cocktails and heavy appetizers for junior scholars, discussants, and guests
FRIDAY, JUNE 9, 2017

8:00 – 8:45 AM
BREAKFAST

Stanford PACS, 3rd Floor Room 320-D
559 Nathan Abbott Way, Stanford, CA 94305

8:45 – 9:00 AM
WELCOME AND OPENING REMARKS

Woody Powell, Faculty Co-Director, Stanford PACS
Rob Reich, Faculty Co-Director, Stanford PACS

9:00 – 10:00 AM
MAKING THE PUBLIC TRUST: CONGRESS AND THE BEQUEST THAT CREATED THE SMITHSONIAN INSTITUTION

Elizabeth Harmon, PhD Candidate, American Culture, University of Michigan

Discussants:
Claire Dunning, Postdoctoral Fellow, Stanford PACS
Ethan Ris, PhD Candidate, Education, Stanford University

10:00 – 11:00 AM
BRIDGING AND BONDING: DISENTANGLING TWO MECHANISMS UNDERLYING THE DIVERSITY-PERFORMANCE RELATIONSHIP

Brad Fulton, Assistant Professor, School of Public & Environmental Affairs, Indiana University

Discussants:
Anna Boch, PhD Candidate, Sociology, Stanford University
Jacob Model, PhD Candidate, Graduate School of Business, Stanford University

11:00 – 11:15 AM
BREAK
11:15 AM – 12:15 PM

SHARING VERSUS CARING: PHILANTHROPY’S LOSS AND RECOVERY OF THE PUBLIC WORLD

Amy Schiller, PhD Candidate, Political Science, The Graduate Center, CUNY

Discussants:
Chiara Cordelli, Assistant Professor, Political Science, University of Chicago
Aaron Horvath, PhD Candidate, Sociology, Stanford University

12:15 – 1:15 PM

LUNCH

1:15 – 2:15 PM

COOPERATION, COORDINATION, AND CONTROL: THE EMERGENCE AND DECLINE OF CENTRALIZED FINANCE IN AMERICAN CHARITY

Maoz Brown, PhD Candidate, Sociology, University of Chicago

Discussants:
Evan Schofer, Professor of Sociology, UC Irvine
Jeremy Levine, Assistant Professor of Organizational Studies and Sociology, University of Michigan

2:15 – 3:15 PM

SMALL NGOS MATTER: THE PUBLIC SALIENCE OF MORAL ISSUES IN THE GLOBAL NORTH

Takumi Shibaike, PhD Candidate, Political Science, University of Toronto

Discussants:
Johanna Mair, Professor of Management, Organization, and Leadership, Hertie School of Governance; Academic Editor of Stanford Social Innovation Review
Jean Lin, Postdoctoral Fellow, Stanford PACS
3:15 – 3:30 PM
BREAK

3:30 – 4:30 PM
ARTS FUNDING ECOLOGIES AND ORGANIZATIONAL SURVIVAL: THE CASE OF PHILADELPHIA

Leah Reisman, PhD Candidate, Sociology, Princeton University

Discussants:
Woody Powell, Faculty Co-Director, Stanford PACS; Professor, Education and Sociology, Stanford University
Amir Goldberg, Associate Professor of Organizational Behavior, Graduate School of Business, Stanford University

4:30 – 5:30 PM
HOW WEALTH SHAPES RESPONSES TO CHARITABLE APPEALS IN THE FIELD

Ashley Whillans, PhD Candidate, Psychology, University of British Columbia

Discussants:
Patricia Bromley, Assistant Professor, Graduate School of Education, Stanford University
James R. Doty, M.D., Professor of Neurosurgery, Founder & Director, The Center for Compassion and Altruism Research and Education (CCARE); School of Medicine, Stanford University

5:30 – 5:45 PM
CONCLUDING REMARKS

Woody Powell, Faculty Co-Director, Stanford PACS

6:30 – 8:30 PM
DINNER

Stanford Humanities Center
424 Santa Teresa Street, Stanford, CA 94305

Pre-dinner wine and appetizers will be served
SUNDAY, JUNE 10, 2017

8:00 – 8:30 AM

BREAKFAST

Stanford PACS, 3rd Floor Room 320-D
559 Nathan Abbott Way, Stanford, CA 94305

8:30 – 9:30 AM

THE INSTITUTIONAL CRITIQUE OF EFFECTIVE ALTRUISM

Brian Berkey, Assistant Professor, Legal Studies and Business Ethics, Wharton School, University of Pennsylvania

Discussants:
Paul Brest, Faculty Co-Director, Stanford PACS; Former Dean and Professor Emeritus (active), Stanford Law School
Ted Lechterman, Postdoctoral Fellow, Ethics in Society

9:30 – 10:30 AM

HOW FOUNDATIONS CAN CHANGE POLICY: THE ENERGY FOUNDATION’S ROLE IN ENACTING TEXAS’ ENVIRONMENTAL POLICIES

Leah C. Stokes, Assistant Professor, Political Science, University of California Santa Barbara

Discussants:
Wesley Longhofer, Assistant Professor, Organization and Management, Goizueta Business School, Emory University
Adam Bonica, Assistant Professor, Political Science, Stanford University

10:30 – 10:45 PM

BREAK
10:45 – 11:45 PM
INEQUALITY, DEPENDENCE, AND
THE CORRUPTION OF CIVIC VIGILANCE

Amanda Maher, PhD Candidate, Political Theory,
University of Chicago

Discussants:
Emma Saunders-Hastings, Collegiate Assistant Professor,
Social Sciences, University of Chicago
Alison E.J. McQueen,
Assistant Professor, Political Science, Stanford University

11:45 – 12:45 PM
LUNCH

12:45 – 1:45 PM
WHEN WEALTHY POLITICAL CONTRIBUTORS
JOIN FORCES: US DONOR CONSORTIA ON THE
LEFT AND RIGHT

Alexander Hertel-Fernandez, Assistant Professor,
International and Public Affairs, Columbia University

Discussants:
Rob Reich, Faculty Co-Director, Stanford PACS; Professor of Political Science;
Professor, by courtesy, of Philosophy; Professor, by courtesy, of Education
David Suarez, Associate Professor,
Evans School of Public Policy & Governance, University of
Washington

1:45 – 2:00 PM
CLOSING REMARKS

Johanna Mair, Professor of Management, Organization, and Leadership, Hertie
School of Governance; Academic Editor of Stanford Social Innovation Review
Rob Reich, Faculty Co-Director, Stanford PACS
2017 JUNIOR SCHOLARS

BRIAN BERKEY
Assistant Professor, Legal Studies and Business Ethics
Wharton School, University of Pennsylvania

Brian Berkey is Assistant Professor in the Department of Legal Studies and Business Ethics in the Wharton School at the University of Pennsylvania, with a secondary appointment in the Department of Philosophy at Penn. He completed his PhD in the Philosophy Department at UC-Berkeley, and was a post-doctoral fellow at the Center for Ethics in Society at Stanford University and a research fellow at the University of Melbourne before moving to Penn. He works in moral and political philosophy, and has published articles on the demandingness of morality, the site of justice, climate change ethics, and entitlements of justice for non-human animals. His work has appeared in journals such as *Mind, Philosophical Studies, Canadian Journal of Philosophy, and Journal of Applied Philosophy*. He is currently working on papers about effective altruism, collective obligations and moral demandingness, corporate obligations of justice, and methodology in ethics.

MAOZ BROWN
PhD Candidate, Sociology
University of Chicago

Maoz Brown is a PhD student in sociology at the University of Chicago with research interests in the social organization and political economy of altruism, philanthropy, and social welfare services, past and present. His recent research has focused on financial determinants of nonprofit organizational behavior and has generated findings that challenge prevailing narratives about the historical influence of government funding and commercial income on nonprofit management and goal-orientation.

Among Maoz’s current projects is an investigation of the discourses and institutional actors involved in efforts to connect economically disadvantaged youth with educational and job training opportunities. He is also conducting a study of how nonprofit community organizations balance commitments to charitable service provision and to socioeconomic inclusiveness. In addition to pursuing his academic research, Maoz works as a consultant at University of Chicago’s Community Programs Accelerator, which provides funding and technical assistance to community-based organizations on Chicago’s South Side. He is also a research assistant at Chapin Hall, a research institute focused on programs and policies related to child and family support services. Maoz was recently a doctoral fellow at University of Pennsylvania’s Center for Social Impact Strategy and an Elmer L. Andersen Research Scholar at the University of Minnesota’s Social Welfare History Archives.
BRAD FULTON
Assistant Professor, School of Public & Environmental Affairs
Indiana University

Brad R. Fulton is an Assistant Professor at Indiana University in the School of Public and Environmental Affairs. He earned a Ph.D. in Sociology from Duke University, an M.A. in Social Science from the University of Chicago, and a B.S. in Industrial Engineering from U.C. Berkeley. In addition, he has over 10 years of experience working as a professional in the social sector. Fulton’s research draws on organizational theory and network analysis to analyze the causes and consequences of social diversity within organizations. He was the lead researcher for the National Study of Community Organizing Organizations. This multi-level study achieved a response rate of 94 percent—gathering data on 178 organizations and demographic information on the 4,145 member institutions and 2,939 leaders affiliated with these organizations. Publications using data from this national study include the article, “Bridging Cultural Practices in Racially and Socioeconomically Diverse Organizations” (American Sociological Review 2014), the book, A Shared Future (University of Chicago Press 2015), and the article, “Organizations and Survey Research” (Sociological Methods & Research 2016). Fulton’s research has received awards from the American Sociological Association, the American Political Science Association, the Academy of Management, and ARNOVA, it has been covered by several media outlets including the New York Times, Washington Post, and Huffington Post, and his funding sources include the Hearst Foundation, the W.K. Kellogg Foundation, the Charles Stewart Mott Foundation, and the Lilly Endowment. His courses, Managing Diversity and Statistics for the Social Sciences have been published on iTunes U.

ELIZABETH HARMON
PhD Candidate, American Culture
University of Michigan

Elizabeth Harmon is a historian specializing in research on the formation of the American nonprofit sector and American social enterprise institutions. She recently defended her dissertation, “The Transformation of American Philanthropy: From Public Trust to Private Foundation, 1785-1917,” at the University of Michigan. The project examines the early history of philanthropic enterprise in the United States through the legal and administrative records of nineteenth-century philanthropic foundations to uncover the alternative regulatory visions that Americans have developed to manage the distribution of private wealth for public purposes from the nation’s earliest history. From the Smithsonian Institution to the Rockefeller Foundation, she argues, the nation’s first foundations developed public-private partnership models that operated across business, benevolence, and governance functions. She was a 2016-2017 Smithsonian Pre-Doctoral Fellow at the National Museum of American History and the Smithsonian Institution Archive, and her dissertation research and writing were funded by the Nonprofit and Public Management Center, a Rackham Pre-Doctoral Fellowship, as well as the Dalton Fellowship for American Studies. Harmon combines her work as a researcher with experience as a practitioner in major philanthropic institutions. Her research on the history of social enterprise strategy in American philanthropy grew out of her work at Kiva.org in its startup phase where she developed the organization’s first customer/
lender relations department. As twenty-first century philanthropists look for new corporate vehicles to undertake their giving, Harmon believes that earlier philanthropic institutions can offer insights into questions about impact and regulation to produce more effective philanthropy today.

ALEXANDER HERTEL-FERNANDEZ
Assistant Professor, International and Public Affairs
Columbia University

Alexander Hertel-Fernandez is an Assistant Professor of International and Public Affairs at Columbia University. He studies the political economy of the United States, with an emphasis on the politics of organized interests, especially business and labor, and public policy. One forthcoming book, Politics at Work (Oxford University Press), examines how employers are increasingly recruiting their workers into politics to change elections and public policy and why Americans should care. A second forthcoming book, The Koch Effect (University of Chicago Press), co-authored with Theda Skocpol, examines the rise of the political network directed by billionaire industrialists Charles and David Koch and the network’s effects on American parties and policy. Other projects examine lobbying and legislative staffers, the development of cross-state networks of conservative activists and business interests, the role of elite donors in American politics, and possibilities for new forms of labor organization. Hertel-Fernandez’s academic work has been published in journals such as the Journal of Health Politics, Policy, and Law, the Journal of Politics, and Perspectives on Politics, and has been featured in a range of popular outlets, including the American Prospect, Democracy, the Economist, the Los Angeles Times, the New York Times, the New Yorker, and the Washington Post.

AMANDA MAHER
PhD Candidate, Political Theory
University of Chicago

Amanda is a PhD candidate in Political Theory at the University of Chicago. She expects to complete the degree this year. Her research interests include the history of republican thought and contemporary democratic and republican theory. Her dissertation, The Corrupt Republic: The Contemporary Implications of Machiavelli’s Critique of Inequality and Dependence, elucidates Machiavelli’s critique of patron-client relations in Medieval/Renaissance Florence, and draws on this critique to address the relationship between increasing economic inequality and declining civic engagement in contemporary democracies. Her article on inequality and corruption in republican political thought appeared in the 2016 Autumn issue of the Journal of Politics. Prior to entering the graduate program at the University of Chicago, she completed a law degree at Harvard Law School and spent the three years following as an associate in the tax department at Skadden, Arps, Slate, Meagher & Flom L.L.P. in New York City.
LEAH REISMAN
PhD Candidate, Sociology
Princeton University

Leah Reisman is a third-year PhD candidate in the department of sociology at Princeton University, where she is advised by Paul DiMaggio and Viviana Zelizer. Her work focuses on nonprofit organizations and philanthropy in the United States and Mexico, with a particular interest in the arts and culture. Leah is broadly interested in relationships between nonprofit organizations and funders, in issues of evaluation of nonprofit work and the ways in which value is assessed in the philanthropic sector and civil society, and in arts and cultural organizational forms and processes. She is currently developing a mixed-methods dissertation project that focuses on nonprofit consulting firms; via ethnographic, interview, and survey components, the project will explore processes of valuation and evaluation in nonprofit strategy consulting, and map the structure of relationships, ideas, and influence in the field. Other recent projects include an ethnographic study of organizational formalization in a Philadelphia outsider art space, a quantitative project exploring organizational mortality and the distribution of funding to arts nonprofits in Philadelphia, and an ethnographic and interview-based project focused on cultural philanthropy in Oaxaca, Mexico. A native of Napa, California, Leah graduated from the University of Chicago with a BA in Anthropology in 2011 and has worked as a researcher in the museum field, most recently at UC Berkeley’s Lawrence Hall of Science. She currently lives in Philadelphia, Pennsylvania with her partner and two cats.

AMY SCHILLER
PhD Candidate, Political Science
The Graduate Center, CUNY

Amy Schiller researches, writes, and consults at the intersection of political theory and philanthropy. She is a Ph.D. candidate at CUNY Graduate Center in political science. Her dissertation applies Hannah Arendt and other theorists to contemporary philanthropic practices and discourses. Alongside her philanthropy commentary, Amy’s writing for The Atlantic, The Nation, The American Prospect, and The Daily Beast has covered feminist politics, campus discourse on Israel-Palestine, and American Girl dolls. Amy has over a decade of experience with major gift fundraising for nonprofits and political campaigns, and is the proud founder of the Passover-Beyonce mashup blog and merchandise line, Beyonceder.

TAKUMI SHIBAIKE
PhD Candidate, Political Science
University of Toronto

Takumi Shibaike is a PhD student in the Department of Political Science at the University of Toronto. His research interests include the politics of organization, issue salience, and public discourse. His dissertation investigates the impact of NGOs on the public salience of moral issues. More specifically, he examines
why some wildlife conservation issues become publicly salient while others are neglected. His current project explores the United States, and his dissertation will encompass the United Kingdom, Japan, and Australia. He is also interested in why and how specialist NGOs cluster in certain issues. He uses computational text analysis methods to measure public salience and NGO specialization, utilizing textual data such as newspapers, Twitter, and NGO mission statements. He is a recipient of Japan Student Services Organization Graduate Fellowship (2015-2018). He received an MA in Political Science from the University of Toronto in 2015 and an LLB from Kwansei Gakuin University (Japan) in 2013.

LEAH C. STOKES
Assistant Professor, Political Science
University of California Santa Barbara

Leah Stokes is an Assistant Professor in the Department of Political Science and a faculty affiliate at the Bren School of Environmental Science & Management, at the University of California, Santa Barbara (UCSB). She received her PhD and MA from the Massachusetts Institute of Technology (MIT), an MPA from Columbia University and a BSc from the University of Toronto. Her research examines public policy, public opinion and political behavior, with a focus on energy and environment. Her current book project studies interest groups’ role in changing US states policy, with a focus on energy and environmental policies’ expansion and retrenchment. Other ongoing qualitative and quantitative projects include examining political staff in Congress, foundations’ ability to change policy, electoral participation, protests against energy infrastructure, violence against environmental activists, and effective water conservation policy in California.

To date, her research has been published in journals including The American Journal of Political Science, Energy Policy, Nature Energy, Global Environmental Politics, and Environmental Science & Technology. Prior to academia, Leah worked at the Parliament of Canada and Resources for the Future. Leah is also the co-Chair of the Scholars Strategy Network’s Working Group on Energy & Climate. She is an avid gardener.

ASHLEY WHILLANS
Assistant Professor, Negotiations, Organizations, and Markets
Harvard Business School

Ashley Whillans is an Assistant Professor at the Harvard Business School, where she studies time, money, and happiness. Her ongoing research investigates whether and how non-tangible incentives, such as time-saving rewards, impact employee motivation and well-being. She also studies how to ‘flip the philanthropy switch,’ examining factors that motivate giving among those with the greatest capacity. Ashley is passionate about putting science to work to solve real-world problems and she frequently conducts research with charities, companies, and the government. In 2015, she was named a Rising Star of Behavioral Science by the International Behavioral Exchange and the Behavioral Science and Policy
2017 DISCUSSANTS

ANN A B O C H
PhD Candidate, Sociology
Stanford University

Anna Boch is a PhD candidate in Stanford’s Department of Sociology. Anna’s research interests lie at the intersection of political sociology, sociology of science, and public opinion. She is specifically interested in how a particular political position can change from being perceived as legitimate to morally or scientifically untenable.

A D A M B O N I C A
Assistant Professor, Political Science
Stanford University

Adam Bonica is an Assistant Professor of Political Science. His research is at the intersection of big data and politics, with a focus on American Politics. Among his research contributions is the development of quantitative methods for measuring ideological preferences using campaign contributions. This provides a unified approach to measuring political preferences for a wide array of political actors, which are made available as part of the Database on Ideology, Money in Politics, and Elections (DIME). His current research examines how the challenges of early fundraising, and the advantages provided by a candidate’s professional network, have been instrumental in sustaining deep representational imbalances in Congress. His work has appeared in the American Journal of Political Science, Political Analysis, Journal of Economic Perspectives, Journal of Law, Economics, and Organization, and JAMA Internal Medicine.

P A U L B R E S T
Professor Emeritus (active)
Stanford Law School

Paul Brest is Former Dean and Professor Emeritus (active), at Stanford Law School, a lecturer at the Stanford Graduate School of Business, a faculty co-director of the Stanford Center on Philanthropy and Civil Society, and co-director of the Stanford Law and Policy Lab. He was president of the William and Flora Hewlett Foundation from 2000-2012.

He is co-author of Money Well Spent: A Strategic Guide to Smart Philanthropy (2008), Problem Solving, Decision Making, and Professional Judgment (2010), and articles on constitutional law, philanthropy, and impact investing. His current courses include Problem Solving for Public Policy and Social Change, Measuring and Improving Social Impact, and Advanced
Topics in Philanthropy and Impact Investing. He also is the instructor in an online course, Essentials of Nonprofit Strategy, offered by Philanthropy University.

Professor Brest is a fellow in the American Academy of Arts and Sciences, and holds honorary degrees from Northwestern University School of Law and Swarthmore College. Before joining the Stanford Law School faculty in 1969, he clerked for Judge Bailey Aldrich of the U.S. Court of Appeals for the First Circuit and Justice John M. Harlan of the U.S. Supreme Court, and did civil rights litigation with the NAACP Legal Defense and Education Fund in Mississippi.

PATRICIA BROMLEY
Assistant Professor, Education
Stanford University

Patricia Bromley is an assistant professor in Stanford’s Graduate School of Education. At the GSE she teaches courses related to the sociology of education and global education policy in the International and comparative Education Program. Previously, she worked in the Public Administration Program at the University of Utah. Her research spans a range of fields including organization theory, comparative education, and the sociology of education, covering the substantive topics of minority and human rights, nonprofits/civil society, and globalization.

CHIARA CORDELLI
Assistant Professor, Political Science
University of Chicago

Chiara Cordelli is an assistant professor in the Department of Political Science & the College at the University of Chicago. Her research interests include theories of justice and political legitimacy, the public/private distinction in liberal theory, the ethics of privatization, and the moral demands of beneficence. Her work has appeared or is forthcoming in Ethics, the Journal of Political Philosophy, Journal of Politics, Political Theory, Political Studies, British Journal of Political Science, and Critical Review of Social and Political Philosophy, as well as in several edited volumes. She is a co-editor of Philanthropy in Democratic Societies, University of Chicago Press, 2017.
JAMES DOTY, M.D.
Professor, Neurosurgery, Founder & Director, CCARE
Stanford University

James Doty, MD, is a Clinical Professor in the Department of Neurosurgery at Stanford University and the Director of the Center for Compassion and Altruism Research and Education at the Stanford University School of Medicine. He completed his undergraduate education at the University of CA, Irvine and medical school at Tulane University. He trained in neurosurgery at Walter Reed Army Medical Center and completed fellowships in pediatric neurosurgery at Children’s Hospital in Philadelphia (CHOP) and in neuroelectrophysiology focused on the use of evoked potentials to assess the integrity of neurological function. His more recent research interests have focused on the development of technologies using focused beams of radiation in conjunction with robotics and image-guidance techniques to treat solid tumors and other pathologies in the brain and spinal cord. He spent 9 years on active duty service in the U.S. Army Medical Corp. Dr. Doty is also an inventor, entrepreneur and philanthropist having given support to a number of charitable organizations. He also writes for The Huffington Post. He is the author of *Into the Magic Shop: A Neurosurgeon’s Quest to Discover the Mysteries of the Brain and the Secrets of the Heart*.

CLAIRE DUNNING
Postdoctoral Fellow, Stanford PACS

Claire Dunning holds a Ph.D. in History from Harvard University. She studies the social and political history of the United States in the twentieth century, and focuses on the history of cities, inequality, and welfare provision. Her dissertation, Outsourcing Government: Boston and the Rise of Public-Private Partnerships, 1950-2000, brings together histories of governance, race, and capitalism to understand how changing methods of social welfare provision in the postwar period expanded the nonprofit sector and shaped urban neighborhoods. The project pairs a structural analysis of federal social policy with a local study of the city of Boston. From this research, she is working on an article about labor and the nonprofit sector, as well as a book manuscript. Claire is also beginning work on her next project that examines the relationship between technology and inequality in the second half of the twentieth century. The project blends histories of political economy, innovation, and civil society, but also addresses questions of labor, participation, and citizenship. She holds an A.B. from Dartmouth College and previously worked in philanthropy at a community foundation in Boston.
AMIR GOLDBERG  
Associate Professor, Organizational Behavior  
Graduate School of Business, Stanford University

Professor Goldberg received bachelors’ degrees in Computer Science and Film Studies from Tel Aviv University, and an MA in Sociology from Goldsmith’s College, University of London. Before pursuing a PhD in Sociology at Princeton University, he worked for several years as a software programmer, an IT consultant and a technology journalist. An Associate Professor of Organizational Behavior in Stanford’s Graduate School of Business, his research projects all share an overarching theme: the desire to understand the social mechanisms that underlie how people construct meaning, and consequently pursue action. His work has been published in the American Journal of Sociology, the American Sociological Review, Management Science and the Review of Financial Studies.

AARON HORVATH  
PhD Candidate, Sociology  
Stanford University

Aaron’s interests are in economic, organizational, and political sociology, and his research examines balances of rationality and politics as well as processes of institutional change. He has two main projects: the Stanford Project on the Evolution of the Nonprofit Sector (“SPEN”) along with Woody Powell and Christof Brandtner; and a dissertation exploring the rise of public policy analysis in the United States, focusing in particular on the evolving meanings of objectivity, neutrality, and optimality and their influence on how public problems are perceived and addressed. Other research regards the historical interplay between philanthropic foundations and government in the United States. Before grad school, he had a three-year stint in D.C. at the Urban Institute and Mathematica Policy Research.

TED LECHTERMAN  
Postdoctoral Fellow, Ethics in Society  
Stanford University

Ted Lechterman is an Interdisciplinary Ethics Postdoctoral Fellow at Stanford University, housed at the McCoy Family Center for Ethics in Society and affiliated with the Stanford Center on Philanthropy and Civil Society. He received his Ph.D. in political theory from the Department of Politics at Princeton University in 2016. Born and raised north of New York City, he earned an A.B. in Government from Harvard College in 2008 and worked briefly in social advocacy before returning to academia.
Ted’s current book project explores the relationship between organized philanthropy and the value of democracy. Philanthropy and democracy appear to be odd bed fellows in a society of free and equal persons. Democracy requires that social outcomes issue from collective decision-making processes that abstract from differences in wealth. Philanthropy confers social decision-making power on the basis of individual initiative and level of wealth. The book argues that in certain areas philanthropy can in fact be a more serious threat to the democratic ideal than we generally realize, while in others it can actually work to support democratic principles. These conclusions carry unique implications for both public policy and individual behavior.

Ted is interested more broadly in the ethics of voluntary efforts to address social problems and the role of property in democratic theory.

Jeremy Levine is an Assistant Professor of Organizational Studies and Sociology at the University of Michigan. He is an urban sociologist with a particular interest in politics, organizations, and inequality in US cities. He has published articles on the political role of nonprofits in poor neighborhoods, cultural processes and inequality in participatory democracy, and the relationship between neighborhood racial composition and an important, but under-studied political behavior: contacting government for basic city services. Jeremy’s most recent research analyzes the effect of social and economic change on local governments’ use of fines and forfeits. His current book project, based on four years of ethnographic fieldwork in Boston, describes the changing structure of urban governance and the increasingly fuzzy boundary separating private nonprofits from public policy. Before joining the faculty at Michigan, he earned an A.M. and Ph.D. in Sociology at Harvard University.

Jean Yen-chun Lin holds a PhD from the Department of Sociology at University of Chicago. Her research focuses on social movements, non-governmental organizations (NGOs), and contemporary civil society development in China and Taiwan, with a particular interest in environmental and labor issue topics. Her dissertation project, The Dynamics of Grassroots Environmental Protests in China: State-Protest Leader Interactions and Movement Trajectories systematically investigates variations in social movement trajectories and state response in China. The research places emphasis on 1) understanding the social and political context of environmental behavior in China; 2) assessing the significance of the timing and order of movement strategies and how they shape movement development; 3) examining continuous state-protest interactions and the mechanisms behind why certain movement
frames work. Altogether, Lin’s research aims to further scholarly understanding of trajectories of contentious protests in authoritarian countries. Other forthcoming works explore challenges in “state-shaped” international participation of Chinese NGOs, and the patterns of interactions between Chinese and Taiwanese NGOs at international level. She is also in the process of constructing a database for Chinese social movements. Lin holds a bachelor’s degree in Foreign Languages and Literature from National Taiwan University and a MA degree in International Relations from the University of Chicago.

WESLEY LONGHOFER
Assistant Professor, Organization and Management
Goizueta Business School, Emory University

Wesley Longhofer joined the Goizueta Business School in 2012 after receiving his PhD in sociology from the University of Minnesota. His research and teaching interests include organizational sociology, institutional theory, nonprofits and philanthropy, corporate social responsibility, international law, and the environment. He has published broadly on voluntary associations, environmental non-profits, and environmental policy reform. His current research includes a global study of philanthropic foundations, a comparative analysis of participation in charitable organizations, a collaborative study on the organizational dynamics of climate change, and a number of papers on child rights and environmental policies. He has also been awarded for his teaching, written extensively for the popular scholarly magazine Contexts, and is the co-editor of Social Theory Re-Wired (Routledge 2012).

JOHANNA MAIR
Professor of Management, Organization and Leadership
Hertie School of Governance; Academic Editor of Stanford Social Innovation Review

Johanna is a Professor of Organization, Strategy and Leadership at the Hertie School of Governance in Berlin. She is the PACS Distinguished Fellow at Stanford University and the academic co-director of the Social Innovation and Change at the Harvard Kennedy School. From 2001 to 2011 she served on the faculty at IESE Business School and has held a visiting position at the Harvard Business School and INSEAD. She earned her PhD in Management from INSEAD (France).

Johanna’s research focuses on how novel organizational forms and institutional arrangements create economic value and social impact and the role of innovation in this process. Her works has been published in leading academic journals including the Academy of Management Journal, Academy of Management Perspective, Journal of Management, Journal of Management Studies, Organization Studies among others. The book with Christian Seelos on Innovation and Scaling – How effective Social Entrepreneurs create Impact makes this research accessible to a broader audience.
ALISON MCQUEEN  
Assistant Professor, Political Science  
Stanford University  


JACOB MODEL  
PhD Candidate, Graduate School of Business  
Stanford University  

Jacob Model is a doctoral candidate in Organizational Behavior at the Stanford Graduate School of Business. His dissertation research focuses on the implications of misconduct in social sector organizations on funding flows in the sector.

Prior to arriving at Stanford, Jacob worked as a research assistant for Professor Julie Battilana at Harvard Business School studying social enterprises in France and as a strategy consultant for The Bridgespan Group, a spinoff of Bain & Company.

WOODY POWELL  
Professor, Education and Sociology  
Stanford University  

Walter W. Powell is Professor of Education (and) Sociology, Organizational Behavior, Management Science and Engineering, and Communication at Stanford University. He has been a faculty co-director of the Stanford Center on Philanthropy and Civil Society since it was founded in 2006. He is also Centennial Professor of Sociology at the London School of Economics and the Lewis A. Coser Visiting Professor at the Hertie School of Governance. His interests focus on the processes through which ideas and practices are transferred across organizations, and the role of networks in facilitating or hindering innovation.

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ROB REICH
Professor, Political Science
Stanford University

Rob Reich is professor of political science and, by courtesy, professor of philosophy and at the Graduate School of Education, at Stanford University. He is the director of the Center for Ethics in Society and faculty co-director of the Center on Philanthropy and Civil Society (publisher of the Stanford Social Innovation Review), both at Stanford University. He is the author or editor of several books on education, and his current research focuses on the relationship between philanthropy, democracy, and justice. He published Philanthropy in Democratic Societies (edited with Chiara Cordelli and Lucy Bernholz) in fall 2016 and will soon publish a new book, Just Giving. He is the recipient of multiple teaching awards and is a board member of GiveWell.org and the magazine Boston Review.

ETHAN RIS
PhD Candidate, Education
Stanford University

Ethan W. Ris is a Ph.D. candidate at the Stanford Graduate School of Education. A graduate of Brown University, he worked as a high school guidance counselor before coming to the GSE. He first earned an M.A. in Policy, Organization, and Leadership Studies before beginning his doctoral work. In between his degrees, he worked as an education researcher at the Stupski Foundation in San Francisco. Since 2008, he has also been the treasurer of a small charitable foundation that sponsors summer enrichment programs for low-income middle and high school students.

Ethan is a historian of education policy. His dissertation research focuses on the effect of reform-oriented philanthropy on American undergraduate education in the first half of the 20th century. Using archival methods, he shows how early foundations’ efforts to impose efficiency-minded reforms on colleges and universities fell short, before they embraced the ethos of student development and institutional autonomy by the mid-century. His
research, funded by competitive grants from the GSE and Stanford’s Vice Provost for Graduate Education, has been published in *History of Education* and *The Journal of Educational Controversy*, and he is a co-author of a forthcoming book on the role of broad-access colleges in the San Francisco Bay Area. His editorial writing has appeared in the *Washington Post* and the *San Jose Mercury News*.

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**EMMA SAUNDERS-HASTINGS**  
Collegiate Assistant Professor, Social Sciences  
University of Chicago

Emma Saunders-Hastings is a political theorist whose research focuses on inequality, subordination, and private power. She is a Harper Fellow in the Society of Fellows and Collegiate Assistant Professor in the Social Sciences Division at the University of Chicago. She holds a PhD from the Department of Government at Harvard University and an MPhil in International Relations from the University of Cambridge. In 2014-15, she was a postdoctoral scholar at the Stanford Center on Philanthropy and Civil Society. Her broader research interests include modern and contemporary political theory, democratic theory, distributive justice, and feminist theories. Her book project ("Private Virtues, Public Vices: Governing Philanthropy") links philanthropy to normative concerns about paternalism and unequal political influence and asks what kinds of public regulation of philanthropy are appropriate. She has also written about philanthropy for a general audience in the Boston Review, the *Stanford Social Innovation Review*, and at histphil.org.

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**EVAN SCHOFER**  
Professor, Sociology  
University of California, Irvine

Evan Schofer is a professor of sociology at the University of California, Irvine. He does research on globalization, political participation, education, environmentalism, economic growth, and economic inequality. He organizes the Irvine Comparative Sociology Workshop. He also maintains a blog on issues of sociological institutionalism, world society, theory, globalization, and cross-national data and methods: http://worldpolity.wordpress.com. Evan received his BA, MA and PhD in Sociology from Stanford University.
David Suárez, Ph.D., is an associate professor at the Evans School of Public Policy and Governance. He teaches courses on public management, organizational theory, and leadership in the nonprofit sector. His current work focuses primarily on a) the relationship between managerialism and organizational outcomes and b) the consequences of professionalization for the nonprofit sector. He is particularly interested in collaboration, advocacy, and civic engagement—issues that link nonprofits to public agencies and the policy process.

Ongoing projects include research on: management in international and local NGOs; public-nonprofit partnerships in national parks; education and the human rights movement. His work has been published in the *Journal of Public Administration Research and Theory*, *Administration and Society*, *Nonprofit and Voluntary Sector Quarterly*, *Voluntas*, *Sociology of Education*, and many additional outlets.
ABOUT
STANFORD PACS

The Stanford Center on Philanthropy and Civil Society (Stanford PACS) develops and shares knowledge to improve philanthropy, strengthen civil society and effect social change. Stanford PACS connects students, scholars and practitioners, and publishes the preeminent journal *Stanford Social Innovation Review* (SSIR).

[pacscenter.stanford.edu](http://pacscenter.stanford.edu)

*Stanford Social Innovation Review* is an award-winning magazine and website that covers cross-sector solutions to global problems. SSIR is written for and by social change leaders in the nonprofit, business and government sectors who view collaboration as key to solving environmental, social and economic justice issues.

Published at the Stanford Center on Philanthropy and Civil Society, SSIR bridges academic theory and practice with ideas about achieving social change. SSIR covers a wide range of subjects, from microfinance and green businesses to social networks and human rights. Its aim is both to inform and inspire.

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